

**UNIVERSITY ASSEMBLY  
UM-ST. LOUIS  
MINUTES  
February 13, 2001  
4 p.m. 126 J. C. Penney**

The meeting was called to order by the Chairperson of the University Assembly, Dr. Lawrence Barton.

Minutes of the November 14, 2000 meeting were approved as submitted.

**Report from the Chairperson** – Dr. Lawrence Barton

The Chair said he tries to give different reports at the Faculty Senate and the University Assembly meetings, but it is not always easy to come up with different materials. His first point is essentially the same as that which he presented to the Senate. At a recent Cabinet meeting, Chancellor Touhill made a PowerPoint presentation on workforce development in the St. Louis region. It describes the contributions of the campus in this area and also outlines the support UM-St. Louis receives from the state. We have 30 percent of the students and 20 percent of FTEs, but receive only 12 percent of the University's budget. When this point is made, the response from UM is that we don't have many expensive programs. Our response to this should be that we know why we don't have those expensive programs – they don't fund them.

The Chancellor's presentation will be given to groups in order to, among other things, enlist political and other support in our efforts to redress the injustice of the division of the University's budget. The Chair said he suggested that it be shared with faculty at a Senate meeting. After President Pacheco has seen it, this will be done. Chair Barton believes strongly that we should make the point about the budget at every available opportunity. He promised to do that at the Intercampus Faculty Council meeting on February 16, and he encouraged everyone – particularly students – to make this point.

The Chair reported that he recently attended the spring meeting of the Missouri Association of Faculty Senates. Each Senate chairperson reported about their organization. Chair Barton described the new processes we are now using by giving a history of the Senate at UM-St. Louis from the beginning through the most recent reorganization. He noted that he hopes to put part of it on the web in the section entitled "About The Senate." That section has not been updated in about three years. The Chair commented that he needed to check some dates for the piece and consulted his copy of "The Emerging University," by B. M. Touhill. He re-read the first three chapters, much of which was taken from correspondence of former Chancellors Bugg and Driscoll. A large portion of it involved discussions with the Central Administration about budgets, programs, etc. Reading those chapters makes it clear why those two Chancellors left, and we also know what led to Chancellor Grobman's relatively early retirement. It was frustration with dealing with University Hall, or whatever it was called then, on issues of funding and programs. The Chair stressed the importance of continuing to make points to the President and his staff about budget and program inequities in the System.

Chair Barton reported that he has been invited to attend the Student Government Association's forum on parking, one of his favorite subjects. More on this will be included in Mr. Ryan Connor's report later in the meeting. It is important, the Chair noted, to keep in touch with the SGA and also with the Current.

In closing, the Chair welcomed comments and concerns about the Assembly and its business, especially from students, with whom he hopes we can continue to work productively.

**Report from the Student Government Association** – Mr. Ryan Connor

Mr. Connor extended an invitation to the Senate and the Assembly to use facilities at the new Millennium Student Center. He reported that the Associated Students of the University of Missouri (ASUM) met the preceding week. They and he are strongly against parental notification of underage drinking.

SGA President Connor invited everyone to attend the parking forum sponsored by the SGA on Tuesday, February 27, and reminded Assembly members that the Homecoming dance will be celebrated on February 16 this year.

**Report from the Chancellor** – Chancellor Blanche Touhill

The Chancellor reported that the Office of Admissions is planning for the Spring Open House on March 11 in the Millennium Student Center. Mr. Curtis Coonrod has asked that any faculty or student groups wishing to participate contact him as soon as possible.

For the second year, UM-St. Louis will participate in the National Survey of Student Engagement. Over the next few weeks randomly selected first-year and senior students will share their views about the campus by completing a short survey. The results of the survey are used to help improve the undergraduate experience at UM-St. Louis. We also have incorporated survey data into our Strategic Plan as a means of determining institutional performance on specific measures of progress on general education goals, undergraduate involvement in research and internships, and overall student engagement in learning.

As an aside, the Chancellor commented that she has a different view from ASUM and Mr. Connor concerning informing parents about underage drinking. Eventually, she said, we are hoping that 15-20 percent of our student body will be housed on campus. The other chancellors of UM campuses with housing are saying that very often students are inebriated.

**Report from the Committee on Physical Facilities and General Services** – Dr. William Connett

(see attached)

Completing the business at hand, the University Assembly adjourned at 4:30 p.m.

Respectfully submitted,

Lois Pierce  
University Assembly Secretary

(minutes written by Ms. Joan M. Arban, University Assembly Assistant)

**FACULTY SENATE  
UM-ST. LOUIS  
February 13, 2001  
3 p.m. 126 J. C. Penney**

The meeting was called to order at 3 p.m. by the Faculty Senate Chairperson, Dr. Lawrence Barton.

**Minutes**

Minutes from the previous meeting (held January 23, 2001) were approved as submitted.

**Report from the Chairperson** – Dr. Lawrence Barton

The Chair announced that the two meetings that day, the Faculty Senate and the University Assembly, would be short and encouraged senators to stay for both of them. He reported that an attendance sign-up sheet was being circulated and requested that senators sign it. Hopefully, this practice will improve attendance.

The Chair said he attended the spring meeting of the Missouri Association of Faculty Senates. The major issue that the Association has concerned itself with recently is an effort to have faculty representation on boards of trustees. Almost all of the member institutions have passed a resolution supporting such representation. The Chair noted that he is a member of the Intercampus Faculty Council, which discussed this topic at its retreat and came to the conclusion that it would be a long shot to have the legislature support such a bill and that we really are in a different situation than many of the regional campuses in that we have access to the President and to members of the Board. There are actually two bills that have been written. The problem is that the position would be non-voting and access to closed sessions would not be part of the arrangement. The Chair noted that many on the campuses of the UM System are frustrated about the large salary increase the University President received this year. Under the Association's plan, we would not be privy to such discussions, he pointed out. The IFC was also concerned that if a faculty member were on the Board we could be coopted. Any disagreements that the faculty in general had with the Board would be minimized if we were part of that discussion group. Several resolutions have been passed by the regional university campuses, and the Chair offered copies to those interested. He said he would like to hear from those favoring pursuing this issue. The Chair noted that some of the regional university boards are quite autocratic and much less responsive to faculty than our Board.

Another matter the Association addressed relates to cooperative on-line courses. There is a fear that joint on-line programs may be developed in order to meet some Education degree requirements, and there is concern that faculty input will be minimized by such development. A resolution was passed by the MAFS affirming that normal faculty governing processes must be used in the development, approval, and operation of on-line and other cooperative degree programs. This was presented to the Council of Presidents of Higher Education on February 7.

The Chair said he did not attend the DREAM conference ("Designing Real Educational Alliances in Missouri"), but Dean David Ganz, who did attend, will report later in the meeting.

Another activity in Jefferson City was some lobbying in the Capitol. The Chair said he spent some time in the Senate chamber watching what was going on. They were debating a bill concerned with decreasing the allowable blood alcohol limit to 0.08 percent. He came away from that session convinced that the UM-St. Louis Faculty Senate is a much better run and much more efficient Senate – and that we have been for many years.

The Chair announced that Dr. Teresa Thiel has been elected to replace Dr. Suzanna Rose as an at-large member of the Senate.

Senators were encouraged to complete the Committee Service Preference Poll, which accompanied the election ballot for the College of Arts and Sciences and which was mailed separately to those in other units.

One of the candidates for Vice Chancellor for University Relations is on the campus. The Chair reported that he is a member of the search committee and also meets with the candidate as Chair of the Faculty Senate.

At a recent Cabinet meeting, Chancellor Touhill made a Powerpoint presentation on workforce development in the St. Louis region. It describes the campus contribution in this area and also outlines the support we receive from the state. We have 30 percent of the students, 20 percent of the FTEs, but only 12 percent of the University's budget. When this point is made, the response received by UM is that we don't have many expensive programs. Our response should be that we now know why we don't have many expensive programs. They don't fund them. The Chancellor's presentation will be given to groups to enlist political and other support in efforts to redress the injustice of the division of the University's budget. The Chair said he urged that the presentation be given to the Faculty at a forthcoming Senate meeting. He said this will be done after the University of Missouri President has seen this. Chair Barton said we should make this point about the budget at every available opportunity to Central Administration, to our colleagues in business, and to the legislature. The Chair promised to include this in his report to the Intercampus Faculty Council, which meets on February 16.

The other issue which frustrates the Chair is the policy of the President to mandate salary increases and then to ask us to reallocate half of the required funds from existing programs. We knew about the 2 percent, which we will have to find from somewhere, and now we may have to come up with another 2 percent in the absence of any state funds. This puts this campus at a major disadvantage relative to the much larger and better-funded Columbia campus, for example, and the Chair believes it is unfair to treat us the same when it comes to reallocation, but not when it comes to funding the campuses adequately. This, he said, is another point that we need to keep hammering away on.

The Chair invited comments or concerns from those present. None were expressed.

### **Report from the Chancellor** – Chancellor Blanche Touhill

President Pacheco has asked that each campus incorporate more connections between the Systemwide Strategic Plan and their respective plans. The President has requested that we submit revised strategic plans to him by April 1. The Chancellor said she has begun a series of meetings with the Strategic Plan Task Force to determine how these new components can best be integrated into the Strategic Plan we developed last year. She also will be discussing these changes with the Senate Budget and Planning Committee and would like to bring recommendations to the March Senate meeting. The next meetings of the Strategic Plan Task Force are Wednesday, February 14 (2-4 p.m. in 78 J. C. Penney) and Tuesday, February 27 (3-5 p.m. in 222 J. C. Penney).

The first of four candidates for Vice Chancellor for University Relations met with various people and groups yesterday and today. The first candidate made a presentation today on her “Vision for the Division of University Relations.” That presentation was open to the campus. The next candidate will make a two-day visit, beginning February 25<sup>th</sup>. He will make his campuswide presentation on February 26<sup>th</sup>. If you have any questions, please consult with Dean Charles Schmitz, who is chair of the search committee.

Chancellor Touhill reported that Vice Chancellor Gary Grace is finalizing a campus interview schedule for candidates for Registrar. The schedule will be distributed later this month. If you have any questions about that search, please contact Dr. Grace.

The Chancellor announced that we have been informed that the state may give UM increased funding for Mission Enhancement but may not provide an anticipated 2 percent increase in state appropriations for its core budget. Although disappointed, Chancellor Touhill was thankful that it appears that higher education will be spared from a 10 percent reduction that other state agencies are experiencing now. The Chancellor said she plans to consult with the Budget and Planning Committee and with the Academic Officers in order to consider various options. These meetings are scheduled during the week of February 26<sup>th</sup>. The General Officers will meet on Wednesday, February 28<sup>th</sup>, at which time each chancellor will be asked to discuss their options.

Chancellor Touhill asked Interim Vice Chancellor Douglas Durand to update senators on his meetings related to serial and periodical acquisitions at the library. Dr. Durand reported that serial costs are increasing at an exponential rate. If this continues, it will bankrupt any campus. Our faculty do the research and submit to journals, then the journals take the copyright and sell them back to us. We are, in fact, buying back the fruits of our intellectual efforts on our own campus. The UM-System, in working with other systems, will have some very concrete approaches to dealing with this in the coming months. Vice Chancellor Durand said giving additional funds to the library is not the solution; the solution is a much bigger issue and one that we have a stake in—but so do our colleagues across the nation. Dr. Nasser Arshadi commented that the government is concerned about the number of professional journals that will be under the jurisdiction of one publisher. The issue is not copyright, Dr. Barton pointed out, but rather the issue is cost. Dr. Durand replied that by giving the copyright to the publisher, they may have an escape to try to break the monopoly the publishers have on the copyright. Dr. Barton urged that it shouldn't be UM-St. Louis taking the lead in taking on the publishing companies, but rather we should follow the lead of other universities. Durand said the University of Missouri System is working with other university systems to address this issue in general. At another level, we are working on copyright and how to break this monopoly force that's working against all campuses. Dr. Jeanne Morgan Zarucchi inquired as to where the discussion is taking place and suggested that it might be good to bring a copyright group into this discussion. The discussion, Dr. Durand said, involved the Faculty retaining the copyright themselves. Dr. Joseph Martinich reported on a presentation on this topic made to the IFC a few months ago by Vice President Stephen Lehmkuhle.

Following a brief further discussion, the topic was broadened by Dr. Raymond Balbes to include funding, in general. He commented that for years, we have been starved for funds. If we continue to feed off ourselves, he said, we will disappear as a quality institution. Chancellor Touhill noted that UM-St. Louis receives approximately 12 percent of the UM budget at a time when we have about 30 percent of the students and approximately 20 percent of the FTE. When she has sought more funding, the Chancellor was told that we don't have expensive programs. Her reaction to this was – give us the money and we will have them. Chancellor Touhill has since changed the focus of her funding request to workforce development (e.g., Education, Nursing, Biotechnology, MIS, Computer Science, Technical Writing, Graphic Arts, and Engineering). She has made a Powerpoint presentation to the Cabinet, soon will make the presentation to President Pacheco, and finally she plans to take the show on the road.

The Chancellor has begun to ask members of the Chancellor's Council what percentage of their college-educated workers have graduated from UM-St. Louis. We are the largest supplier of college-educated workers at Firststar Corporation, for example. We can say that their interests are our interests, so let us partner together to request funds from the state in order that UM-St. Louis can enlarge its programs to meet the needs of the workforce.

Turning to other matters, Dean David Ganz observed that the invitation to attend the interview with the candidate for Vice Chancellor for University Relations was sent to the campus via e-mail with only a few hours' notice. The Chancellor agreed that this was insufficient time, and asked that the search committee rectify this in the future.

In response to a comment by Dr. Paul Roth, the Chancellor reported that Budget and Planning had one meeting on enrollment management. The next meeting will deal mainly with that topic. The Chancellor remarked that if we could retain more students, we would allay a lot of our concerns about enrollment numbers. She deferred to Vice Chancellor Durand concerning the advertising campaign. He noted that the Budget and Planning Committee has recommended that we stay at the same level (\$750,000) for now and increase our commitment to \$1 million in future years. Vice Chancellor Durand said we are waiting for the four-week numbers, which we believe will reflect an upturn from last year.

#### **Report from the Committee on Curriculum and Instruction** – Dean David Ganz

Dean Ganz called the Senate's attention to course addition, changes, and deletions which were effected by the Committee.

#### **2002-2003 Academic Calendar**

Dean Ganz turned next to the academic calendar for 2002-2003. He discussed the salient points but cautioned senators that it is unknown if our calendar is required to mesh with the calendars on the other campuses. He said he had called UM earlier in the day and was promised some guidelines via fax, but they failed to arrive. With the understanding that it may be necessary to revise the calendar at a later date, and following a brief discussion, the calendar was approved without dissent. (Note: Upon receipt of the guidelines, Dean Ganz decided to make several minor corrections and return the calendar to the Senate for final action at the March meeting.)

#### **Course Renumbering**

Next, Dean Ganz presented a course renumbering proposal for a first reading. Comments from the Senate body included the following:

1. It would help Education to delineate between master's and doctoral courses.
2. There are not enough numbers for the graduate courses.
3. We should have an ad hoc committee to handle course renumbering while C&I continues with its other work.
4. We should proceed so that the new numbers are in the Fall 2002 Bulletin.

Dean Ganz reported that the Committee on Curriculum and Instruction will meet at 2:30 p.m. on Tuesday, February 20, in 401 SSB, to discuss general education requirements. All are welcome to attend.

### **Other Business**

Dr. Marvin Berkowitz reported that his department received a three-year productivity survey that came from the Office of the Vice Chancellor for Academic Affairs. Dr.

Berkowitz was charged by his department to protest. He said he personally has four different surveys that he is required to complete annually. Dr. Durand said the information is being gathered to look at productivity of various units across the campus. There was an attempt to use data which already exists. He reported that Mr. Larry Westermeyer is responsible for pulling this together, and some definitional refinements were made. Dr. Paul Roth stated that the request was duplicative of what the chairs forward every year as departmental reports. He asked why the departments have to go back and reconstruct work that is already in Academic Affairs.

The Chair urged his colleagues to send their comments directly to the Office of Academic Affairs.

Completing the business at hand, the Faculty Senate adjourned at 4:10 p.m.

Respectfully submitted,

Lois Pierce  
Senate Secretary

(minutes written by Ms. Joan M. Arban, Faculty Senate Assistant)